

Lessons learned from one of New Zealand's most challenging civil engineering projects: rebuilding the earthquake damaged pipes, roads, bridges and retaining walls in the city of Christchurch 2011 - 2016.

Asset Owner's Representative Role Description – 3 Waters

Story: Asset Owner's Representatives and Technical Leads

Theme: Design

An example of a paper which explains the role of an Asset Owner's Representative – 3 Waters at SCIRT.

This document has been provided as an example of a tool that might be useful for other organisations undertaking complex disaster recovery or infrastructure rebuild programmes.

For more information about this document, visit www.scirtlearninglegacy.org.nz















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Role Description



| Name | |
|---------|--|
| Role | Asset Owner Rep - 3 Waters Team Leader |
| Team | Project Definition |
| Manager | Richard Topham |

Purpose of your role:

• To support the SCIRT design and rebuild process by providing an asset owners perspective of the rebuild with respect to water supply, wastewater and stormwater services

Responsibilities/main role elements/deliverables:

- Provide background information on Council 3 waters planning directions and strategies as required, in particular with respect to wastewater
- Provide Asset Owners viewpoint and advocacy at meetings and workshops primarily in the scope definition and concept design phases of the SCIRT rebuild
- Provide approval input at concept design sign off stage
- · Provide advice, where relevant, in the development of Scope and Standards reports
- Support the team in administrative matters relating to Council
- Provide technical input to standards discussions both within SCIRT and between Council and SCIRT.
- · Provide advice on Council processes, if necessary
- Provide input to the development of resilience, sustainability, rebuild and retreat strategies
- Provide input to asset condition strategies

Short term objectives (1 - 3 months)

- Respond promptly to internal requests for input and approval, to ensure that no deadlines are missed by other teams.
- Arrive at meetings on or before time
- Support the development of the 3 waters modelling resource, systems and SCIRT processes to facilitate the design process and address network hydraulic interdependencies
- Support the strategy and planning work undertaken within the Central City in-line with the Central City Plan

| Contribution to KRAs Specific to your Role | |
|--|---|
| Health & Safety | Team working within SCIRT H&S requirements to achieve zero harm |
| | Complete at least one safety conversation/fortnight |
| Value for Money | Seek opportunities to enhance the value for SCIRT projects |
| Our Team | Ensure storing of knowledge & resources between teams. Consider opportunities for team building & social interaction |
| Customer Satisfaction | Keep the stakeholder team appraised of coming projects and the reason for them |
| Environmental | Support SCIRT objectives to reduce impact on the environment |

Key Relationships:

- Project Definition Mgr, LDO Team leaders, Technical leads and Design Managers
- Design Manager and Professional Services Manager

Role Description



Key Competencies:

- Expert knowledge of the 3 water infrastructure networks.
- · Expert knowledge of Council systems, policies and procedures
- · Ability to work on own initiative, within broad objectives
- · Ability to meet agreed deadlines and objectives
- · Ability to work collaboratively in a team environment
- Broad technical understanding of civil engineering design and construction
- Understanding of Council process, and its strategies in the 3 waters sphere
- · Ability to communicate clearly and constructively both verbally and in written form

Development Opportunities:

• Networking with designers and technical specialists from the four consultancy groupings

Expectations/ Support Needed:

- Liaison from time to time with appropriate staff from parent organisation
- · Good visibility of Council strategic direction for the rebuild
- Good visibility of SCIRT strategic direction and process

Commitments:

• Stronger Christchurch mind sets / values and behaviours

What will success look like?

- Feeling that I have contributed fully and to the best of my ability to creating a resilient infrastructure that gives people security and confidence in the future of Christchurch
- Enjoying working for SCIRT